

Membership of the Board of Directors as of April 27, 2023



Véronique Weill
Lead Independent Director and Chair of the Remuneration Committee



Tidjane Thiam
Chair of the Audit Committee



Serge Weinberg
Chair of the Appointments and Governance Committee



Emma Watson
Chair of the Sustainability Committee



Yonca Dervisoglu

5

independent Directors



12
DIRECTORS



François-Henri Pinault
Chairman and CEO

2

Directors representing employees



Concetta Battaglia



Vincent Schaal

4

non-independent Directors



Jean-Pierre Denis
Climate Change Lead



Financière Pinault
Represented by Héroïse Temple-Boyer

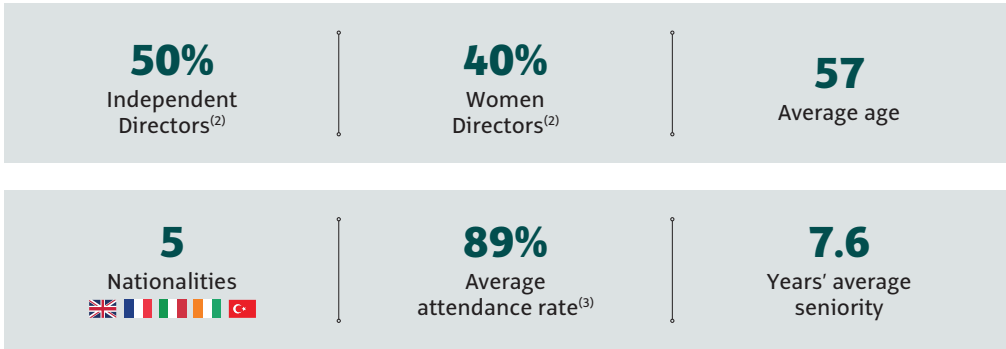


Jean-François Palus
Group Managing Director

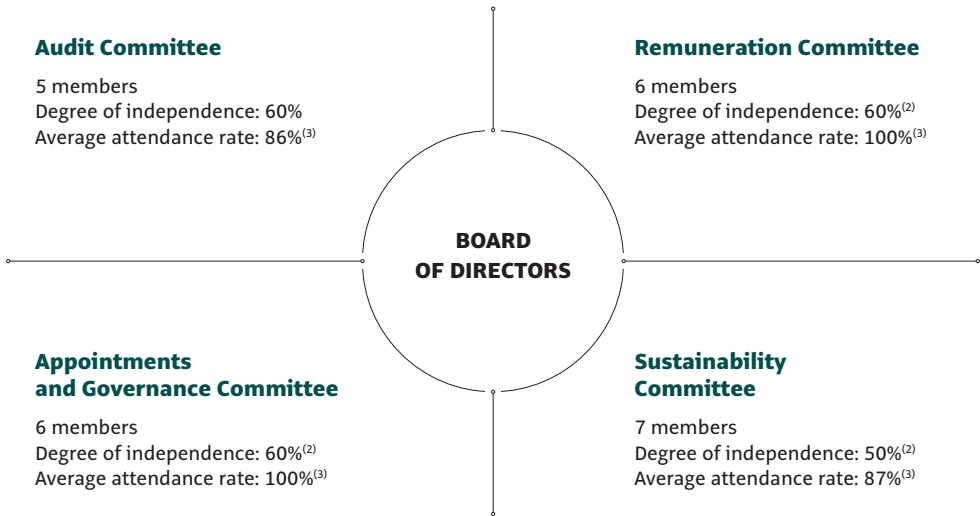


Baudouin Prot

Key figures relating to the Board of Directors as of April 27, 2023⁽¹⁾



Board Committees as of April 27, 2023⁽¹⁾



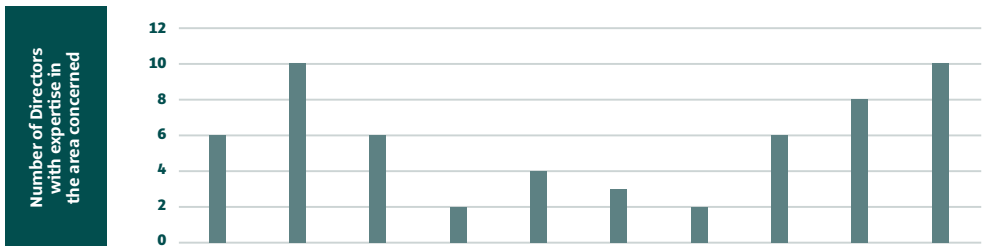
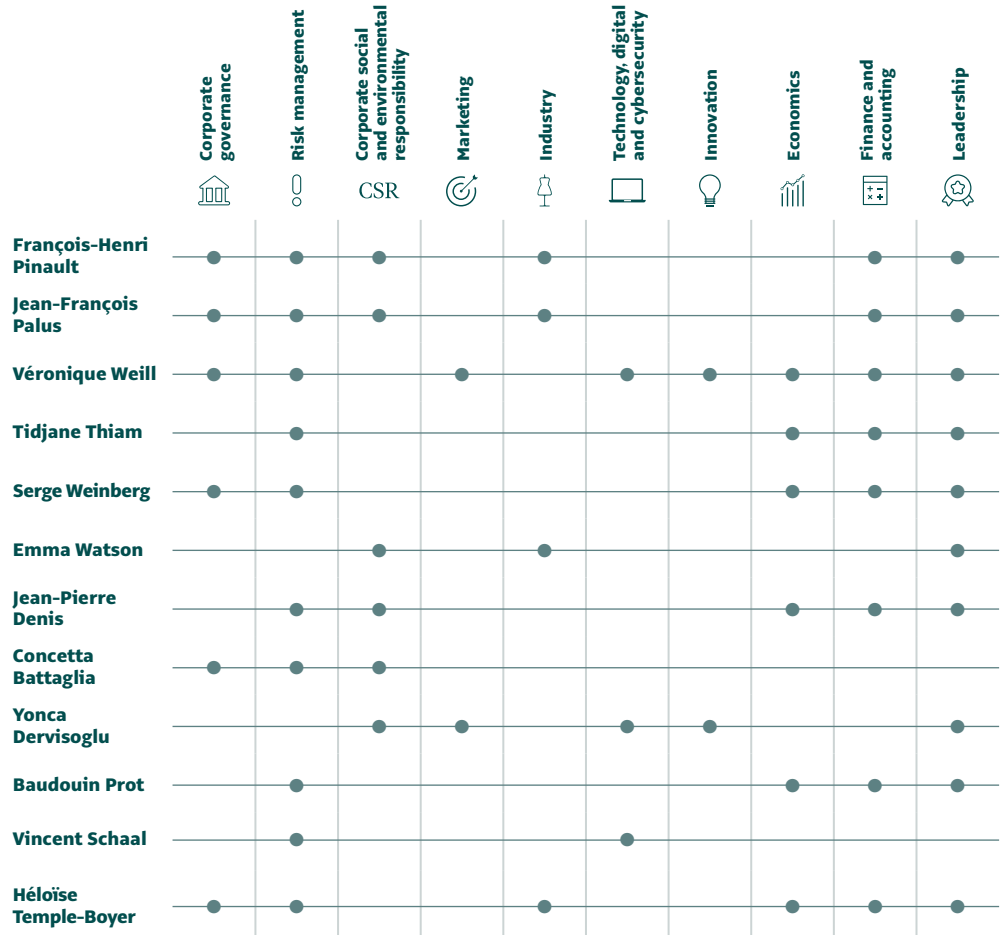
(1) As announced by Kering on April 27, 2023, following the resignation of Daniela Riccardi from her position as Director during the Board meeting held this day after the Annual General Meeting, the Appointments and Governance Committee will consider her replacement and launch a succession process in the coming weeks. The composition of the Committees remains unchanged and will be reviewed at the time of a future appointment.

(2) Excluding the Directors representing employees in accordance with the AFEP-MEDEF code.

(3) Directors' average attendance rate for 2022.

Board members' areas of expertise as of April 27, 2023⁽¹⁾

Kering's Board of Directors is made up of members with a broad, diverse range of experience and expertise



For more details about Kering's governance, please refer to Chapter 3, "Report on corporate governance".

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